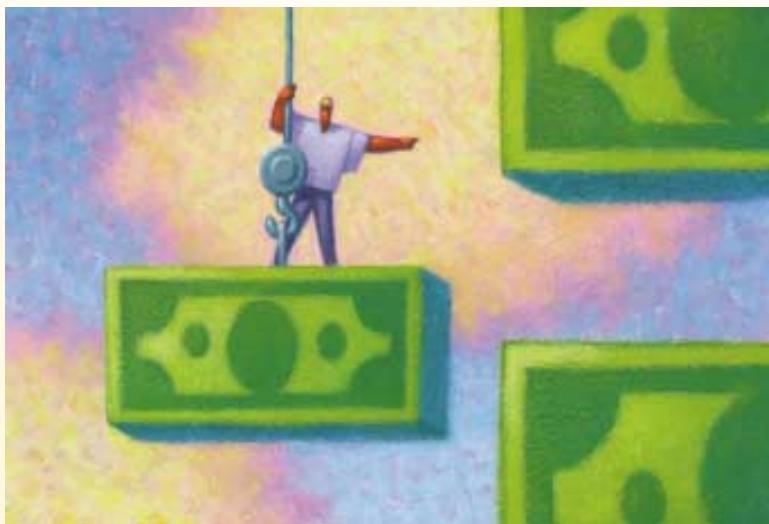


Letters of Appreciation



MISSOURI
DEVELOPMENT
FINANCE
BOARD

The Term in Review

July 1, 1996 to June 30, 2000

Letters of Appreciation

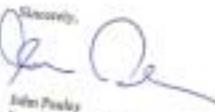
Missouri Development Finance Board

October 2, 2000
Mr. Lyle Riedberg, CPA
Controller
Missouri Development Finance Board
301 West High Street, Room 688
P.O. Box 587
Jefferson City, MO 65102

Dear Mr. Riedberg:

On behalf of our company, Farmland Industries, we would like to express our appreciation for the assistance that the Missouri Development Finance Board provided to us. Your organization was responsive and very helpful throughout the process including the application and subsequent assistance with disbursements and reports.

As we mentioned previously, working with your organization has been refreshing as we navigated the rather complex legislation and processes required implementing the economic incentives for our new headquarters facility in Kansas City.

Sincerely,

John Peasley
Farmland Industries

JP:tw

Cc:
OJ
Montgomery

City Hall
229 North Marquette
Montgomery City, MO 63110
473-584-3100
Fax: 473-584-3993

October 13, 2000

Missouri Development Finance Board
Attn: Board Members
301 West High Street
P.O. Box 587
Jefferson City, MO 65102

Dear Board Members,

I am writing you on behalf of the City of Montgomery, Missouri, concerning the great work that has been performed by your organization for us. We are working on a road widening, stormwater development project which will greatly enhance the safety of the adjacent area and also greatly increase the marketability of the area owned by the City surrounding the site. We expect this to help us attract new businesses and industries, as well as new citizens with greater opportunities.

Your Board, and in particular Mr. Lyle Riedberg, has been instrumental in making the monetary funding portion of the project possible. I have worked with many governmental agencies and I can say, with no reservations, that yours' has been the easiest and least time consuming to deal with. Lyle has made the process extremely streamlined from my end and we are able to access the money in a matter of hours, not months as is the case with most agencies (we do realize that this is beyond the control of the people we deal with directly and they are at frustration as we are). I would hope that some of the other agencies might use your streamlined process as a model to help upgrade their systems and approaches.

I would be more than happy to be used as a reference for any individual or group who may be getting ready to use the MDFB or may be overseeing your activities and would hope that they get service as good as we have received from Lyle. Please contact me if I can ever be of any assistance to you in the future.

Sincerely,



Steven W. Davis
City Administrator

"We have appreciated the opportunity to work with the Missouri Development Finance Board and its staff over the past several years. In the year 2000, we have worked with the Board on four transactions involving loans to municipalities for infrastructure facilities and capital improvements. We have found that the Board is eager to work for economic development for Missouri in every way possible. The staff is highly professional and is equally focused on carrying out the mission of the Board. We look forward to working with the Board in the years ahead on projects that will enhance the economic vitality of our State."

— Dennis V. Mitchell, Managing Director,
U.S. Bancorp Piper Jaffray

Letters of Appreciation

Missouri Development Finance Board

"St. Louis-based Allied Gear & Machine Company said it has broken into the Brazilian market with the sale of a \$665,870 printing press to a company based in Sera in Brazil's Espiritu Santo State. The sale was backed by a medium-term loan guarantee from the Washington-based Export-Import Bank of the United States, according to a press release from the Ex-Im Bank."

— *St. Louis Business Journal*,
January 11, 1999

"Tax credits have become a great incentive for increasing the charitable giving of several Community Foundation donors. The transferability of MDFB credits allows the proceeds of the transfer to be returned to the donor for yet more giving. Everybody wins: the charity receiving the donation, the donor making the gift, and the taxpayer that purchases the credits."

— *Carolyne Lehr, Director,
Greater Kansas City Community Foundation*



November 15, 2000

Mr. Thomas P. Mackin, Chairman
Missouri Economic Development Board
P.O. Box 567
Jefferson City, MO 65102

Dear Mr. Mackin:

Over the past fifteen years we have worked with the Missouri Economic Development Board in financing many new projects in the State. At all times your staff has approached those projects with interest and enthusiasm, and offered informative and professional assistance to us and our partners.

Sincerely,

Frank C. Branwell
Senior Vice President

(CMB):pc
(ADJ:pw)

Corporate Trust Division
UMB Financial Corporation
1401 Grand Boulevard
Kansas City, Missouri 64106
(816) 221-1000
Fax: (816) 221-1001
Corporate Trusts
Corporate Bonds



November 6, 2000

Mr. Anthony Weaver
Finance Coordinator
Missouri Development Finance Board
P.O. Box 567
Jefferson City, Missouri 65102

H: Industrial Revenue Bonds
T: Testimonial

Dear Anthony:

I want to thank the Missouri Development Finance Board for all their help in the financing of our air cargo facility at Lambert Field, St. Louis International Airport.

After your organization was approached, within only 30 days we were able to conclude the refinancing of our project in March of 2000. Your quick and timely response was very important to our company.

Respectfully,

Myron Hall, President
Haith Airport Facilities, Inc.

THE HALL FAMILY FOUNDATION

P.O. BOX 40000
800-544-2277, 800-544-2280
FAX: 816-221-1000

WILLIAM A. HALL
President

September 29, 2000

Lyle S. Rosburg, CPA
Controller
Missouri Development Finance Board
P. O. Box 567
Jefferson City, MO 65102

Dear Lyle:

I am writing in response to your September 26 letter concerning the Missouri Development Finance Board annual report. I am pleased and honored to be asked to provide a testimonial — which is certainly easy to do.

The MDFB has been a critical partner in several projects that have been important to the economic health of Kansas City. Perhaps foremost among those has been Union Station/Science City, a complicated public/private partnership which used groundbreaking financing to preserve a century old icon and create a unique educational attraction. Without the MDFB, and their timely support, it is unlikely this project could have been accomplished. It is a project that will benefit Greater Kansas City and the children of Kansas City for generations to come.

Yet Union Station is only one example of the catalytic effect that the MDFB has had upon Kansas City. Support of the Fellowship of Christian Athletes, National Association of Basketball Coaches, the City Union Mission, and many others are helping to solidify and expand Kansas City's economic vitality. I know I speak for many in Kansas City who greatly appreciate the work the MDFB has done to advance Kansas City's economic health.

With best regards,

Sincerely,

Letters of Appreciation

Missouri Development Finance Board



November 22, 2000

Ashley Werner
Finance Coordinator
Missouri Development Finance Board
P.O. Box 567
Jefferson City MO 65102

Dear Ashley:

Plants to the Missouri Development Finance Board, the Missouri Association of Municipal Utilities' Loan Pool Program is able to support essential infrastructure development in communities all across the state. Small and medium-sized towns are now able to respond to service needs more rapidly and economically. The Board's vision and foresight in helping establish the MAMU Loan Pool Program has presented public safety, vital utility services and economic development for citizens throughout Missouri. The Missouri Association of Municipal Utilities, its members and staff appreciate the work of staff like their outstanding commitment in public service. We are grateful to be able to partner with such an outstanding operation.

Sincerely,

Dennis Kincheloe
General Manager and CEO



ONE UNIVERSITY PLAZA • CAPE GIRARDEAU, MISSOURI 63701-4798 • (573) 881-3300

October 13, 2000

Mr. Robert V. Mizrahi
Missouri Development Finance Board
Post Office Box 567
Jefferson City, Missouri 65102

Dear Bob:

I greatly appreciate the opportunity to provide this testimonial to the excellent services provided by the Missouri Development Finance Board to the people of Missouri and to our University.

As background, let me say that during the past two years, Southeast Missouri State University and the City of Cape Girardeau have worked together on an ambitious effort to fund a \$38 million project on a bluff overlooking the Mississippi River in downtown Cape Girardeau. This project involves the restoration of an historic property formerly used as a seminary and the construction on this 16-acre site of new buildings to house a School of Visual and Performing Arts, including several performance venues and a regional history and art museum. In addition to its educational and cultural benefits, the project has significant promise for enhancing economic development, tourism, neighborhood redevelopment, and downtown revitalization. Funding of this project is a three-way partnership between the City of Cape Girardeau, the State of Missouri, and the Southeast Missouri University Foundation. It was to assist the University Foundation in raising approximately \$10 million in private gifts that the institution successfully sought tax credits from the Missouri Development Finance Board.

Throughout this process, the work of the Missouri Development Finance Board and its staff has been nothing short of phenomenal. Unlike the stereotype of a bureaucratic government agency, the MDFB has been extraordinarily helpful and customer oriented. From the initial contact to the final awarding of the tax credits, the staff and the Board have assisted with creative ideas on raising money and financing the project, have provided specific information regarding tax credits in a timely manner whenever requested, and have in many ways pointed our personnel toward ways to make this project work. The Development Finance Board and its staff have consistently demonstrated a positive, "can do" attitude toward this project, and have not waited to be asked for help, but have volunteered assistance.

The interest of these individuals in the project was demonstrated conclusively when the Board scheduled a meeting in Cape Girardeau, partly in order to allow all its members to look at the project site and share in our excitement about the potential for enhancement of Cape Girardeau and the entire Southeast Missouri region.

The University's executive staff and the Southeast Board of Regents are extremely grateful for the exemplary assistance provided by this agency, and we are pleased to offer this letter expressing our appreciation.

Sincerely,

Kenneth W. Dolman
President

OFFICE OF THE PRESIDENT
573-881-3300 • 800-510-3300 • FAX 573-881-3300

"One of the most significant barriers to small business entering foreign markets is simply ignorance. Not knowing how or when to proceed; not having the resources or knowledge to take the best route to success; being ignorant of resources that are available; suffering language inadequacies, etc. etc. Burr King's entry into Mexico and Europe is still in its infancy and success is a future probability, still Burr King could not have even begun its ventures without the ready and capable assistance of the MDFB. The public and private sector can work well together as evidenced by our company experience. I applaud the MDFB and encourage its continued work."

— Jim White, Burr King Manufacturing,
Warsaw

Letters of Appreciation

Missouri Development Finance Board



“State Street
Bank and
Trust

Company of Missouri serves as Trustee for several of the bond financings completed by the Board in furtherance of Missouri's economic development. These transactions utilized a variety financing techniques and involve a diverse mix of projects. It has been exciting for us to participate in these endeavors. We appreciate the opportunity to work with the Board.”

– Brian P. Krippner, Vice President,
Financial Markets Group,
State Street Bank and Trust Company

Quintiles
Seattle, WA
Two Office Park Drive, Suite 1000
Bainbridge Island, WA 98110-3000
(425) 454-1300
www.quintiles.com

November 3, 2009

Ashley Warner
Finance Coordinator
Missouri Development Finance Board
205 West High Street
Room 680
Jefferson City, MO 65102

Dear Ms. Warner:

Quintiles appreciates the opportunity to support the Missouri Development Finance Board's (MDFB) efforts to encourage businesses to locate and grow their operations in the state of Missouri.

About Quintiles
Quintiles Transnational Corp. is the market leader in providing a full range of integrated product development and marketing services to the pharmaceutical, biotechnology and medical device industries. Quintiles also provides policy consulting and information management services to governmental organizations and hospital facilities worldwide. Quintiles is headquartered near Research Triangle Park, North Carolina. Quintiles operates through specialized work groups dedicated to meeting customers' individual needs and has more than 15,000 employees worldwide and offices in 30 countries.

Our experience with MDFB
On January 2, 1999, Hoechst Marion Roussel, Inc. ("HMR") and Quintiles Transnational Corp. announced the completion of Quintiles' acquisition of substantially all of the assets of the HMR's Kansas City-based Research and Development facility and its plan to open a contract research facility in Kansas City, Mo. The agreement required the employment of approximately 500 former HMR employees in Kansas City, whose jobs were at some significant risk as a result of a previously announced transaction to which HMR was a party. Effective Jan. 1, 1999, HMR guaranteed Quintiles revenues of \$436 million over five years for contract support and completion of ongoing HMR development projects. Beyond the guaranteed revenue, HMR offers Quintiles the opportunity to provide all U.S. outsourcing services up to an additional \$1.44 million over the same period. HMR has also granted Quintiles preferred status as a contract research organization (CRO) partner for other projects as available.

In December of 1998, Quintiles and the representatives from the state of Missouri and MDFB met in January, we began discussions with representatives from the MDFB to add \$112 staff over a four-year period and invest 19 million dollars in the facility in exchange for a 3.4 million-dollar Bond Missouri Bond Initiative. We finalized the arrangement in February 1999.

The staff of MDFB provided excellent interactions and guidance to Quintiles throughout the entire process. The team we worked with at MDFB were responsive and professional.

The Bottom Line: Your Progress Made a Difference

- The growth at our facility in Kansas City, Missouri has exceeded our projections to date.
- Quintiles experienced a downturn in the market resulting in a lay-off of over 400 employees in our operations in the United States. As a result of our innovative offering Missouri, we did not lay-off staff at the facility in Kansas City.

A special note of thanks goes to Phil Tate for his leadership and support throughout the entire process.

Please do not hesitate to contact me at 816-988-2018 if you have any questions.

Best regards,

A. Deo Durack
Vice President
Quintiles, Inc.

CC: Phil Tate
Joe Colanossi, President
Quintiles, Inc.

Letters of Appreciation

Missouri Development Finance Board

Oct. 10, 2000

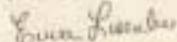
Lyle S. Rosburg CPA
301 W. High St., Rm. 600
PO Box 567
Jefferson City, MO 65102

Dear Lyle,

I wish to let you and your Board know how much The Versailles Hometown Beautification Project appreciates all that you do. Without your help the past couple of years, it would have been impossible for us to accomplish our project. Since NAP put out the "brick & mortar" portion of their grants the year we were granted, going through Missouri Development Finance Board was not only saving grant money, all transactions of funds from the board to us, were virtually trouble free and very prompt in the turn around of funds.

I would definitely work with the board again on a project. We in Versailles are like many small towns, we don't always have the resources of larger towns and appreciate any and all help that we receive. Thank you again for your help and support with our downtown project.

Sincerely,



Eva Lisenbee, Pres.
Versailles Beautification Project.

Missouri
Department
of Transportation



Henry Hargrave, Director

705 West Capitol Avenue
P.O. Box 210
Jefferson City, MO 65102
(573) 751-0800
Fax (573) 751-0813
www.motd.state.mo.us

November 2, 2000

Mr. Ashley Warner
Missouri Development Finance Board
P.O. Box 567
Jefferson City, MO 65102

RE: Testimonial

Dear Ashley,

I would like to take this opportunity to acknowledge the benefit to the State of Missouri derived from the partnership formed by the Missouri Department of Transportation (MoDOT) and the Missouri Development Finance Board. Our partnership has been instrumental in capturing various businesses that have impacted and will continue to spur the economic growth of our state. As in the past, MoDOT will work cooperatively with the Missouri Development Finance Board to ensure the transportation needs are being met for all industries in the State of Missouri.

Please feel free to use our logo and testimonial in your publications. Thank you in advance for your continued cooperation in future endeavors.

Sincerely,



Kyle Kitchell
Transportation Planning Director

"When we were considering our options of moving our headquarters to Missouri, the Missouri Development Finance Board and the Department of Economic Development took an active role in our project. The Board's assistance was instrumental in our commitment to expand to Kansas City. The staff's immediate and efficient response to our project also demonstrated the Board's commitment to furthering economic development efforts in Missouri. The cooperation and partnership between our company, the local government, and the board has been a positive experience."

— Michael C. Frost, Chief Operating Office, Lockton Companies, Inc.



DONALD DANFORTH
PLANT SCIENCE CENTER

Statement for the Missouri Development Finance Board Annual Report

Letters of Appreciation

Missouri Development Finance Board

"Ex-Im Bank has helped to finance our foreign business at a reasonable cost. This has created at least 10 jobs in our assembly facility. We believe that our future success will require that we continue to develop foreign customers, and we look forward to our continued good relationship with Ex-Im Bank."

—Jim Devries, Treasurer,
Designs for the Needle
(DFN), Kansas City

"The Donald Danforth Plant Science Center is designed to be the world's preeminent research institution devoted to basic plant science and its application in agriculture, nutrition and human health. The Danforth Center project -- a visionary and innovative public-private partnership -- is serving as the catalyst for building the collective strengths of world-class business, research and educational institutions in Missouri and in doing so is working with an entire industry sector that is poised for new levels of growth and economic vitality."

"With such a large investment to be made, the Danforth Center's founders turned to the Missouri Development Finance Board for assistance. The board and the administration reviewed plans for the Center and approved a \$25 million tax credit package that leveraged \$50 million in private sector contributions. Today, the Center is growing and thriving. World-class scientists have been recruited and the construction of an extraordinary research facility is nearing completion. Total investment to date exceeds \$150 million. The General Assembly showed tremendous foresight in creating the MDFB program. The MDFB was truly vital to the success of this project."

Signed,

William H. Danforth, M.D.,
Chairman, Donald Danforth Plant Science Center

Roger N. Beachy, Ph.D.,
President, Donald Danforth Plant Science Center

Peter H. Raven, Ph.D.,
Director, Missouri Botanical Garden

Richard L. Wallace, Ph.D.,
Chancellor, University of Missouri-Columbia

Mark S. Wrighton, Ph.D.,
Chancellor, Washington University in St. Louis

NOVEMBER 6, 2000



Forest Park Forever
1115 Grand Drive
Forest Park
St. Louis, MO 63103-3112
Ph. 314-527-4779
Fax. 314-527-4722

September 28, 2000

Lyle S. Rosenberg
Controller
Missouri Development Finance Board
301 West High Street, Room 690
Jefferson City, MO 65102

Dear Lyle:

On behalf of Forest Park Forever, it is my great pleasure and privilege to submit the following testimonial for use in the MDFB annual report:

The state tax credits awarded to Forest Park by the Missouri Development Finance Board have had a profound impact on the \$43 million capital campaign for the Park's restoration. They have proven to be a critical incentive to companies and individuals who otherwise might not have been motivated to contribute to this important beautification and infrastructure project. In particular, this powerful funding tool enabled Forest Park Forever to raise \$10 million from mid-sized companies, which qualified to for a \$5 million challenge grant from the Danforth Foundation. The future of this asset is secure — thanks in large part to the Finance Board.

Please let me know if there is anything else you need.

Sincerely,

James F. Mast
Executive Director

"When we needed quick answers, the Missouri Development Finance Board got them. They were there to help us; they were quick and thorough. Through our export credit insurance policy, the company is able to comfortably provide open account terms to our customer. The policy insures that we will get paid and provides receivable financing for our company."

— Larry Reader, Cupples Rubber Company, St. Louis

Letters of Appreciation

Missouri Development Finance Board



"The Missouri Development Finance Board (MDFB) and the Missouri BUILD program were key factors in Pechiney Plastic Packaging's decision to establish a new, state-of-the-art flexible packaging plant in Joplin in 1997. Working alongside a team of civic and community officials, MDFB and Pechiney were able to design an attractive development plan that met both our business objectives and operating needs, while representing the community's long-term interests. Since that time, MDFB has continued its support as we work to grow our business. Pechiney is proud to be part of the Joplin community."

— Robert J. Mosesian, Vice President and Chief Financial Officer,
Pechiney Plastic Packaging, Chicago, Illinois



Letters of Appreciation

Missouri Development Finance Board

"The restoration of Forest Park is one of the most important redevelopment projects ever to take place in the City of St. Louis. The Missouri Development Finance Board tax credits have proven to be an important and vital incentive to potential donors to Forest Park Forever, enabling us to raise much more money at a much greater pace than we had originally projected. We are grateful to the Finance Board for their foresight and confidence in this project, which, when completed, will have a major impact on the St. Louis economy."

— Sam Hayes, former President,
Forest Park Forever



"Your Solutions Partner"

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- Convection Ovens
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BRANDS:
Aerohob
Duke
Executive
Heritage
Next Generation
Sister
Stainless
Engineering
Innovations
Thermador
Thermahob
Walk.

October 31, 2000

Missouri Development Finance Board
301 West High Street, Room 600
Jefferson City, MO 65102

Attn: Ashley Warner
Finance Coordinator

Dear Ashley,

I would like to compliment you and the entire Missouri Development Finance Board for the assistance and cooperation given to Duke Manufacturing this past year. Your assistance was instrumental in our expanding our operations in Missouri.

Your cooperation and that of the people of Missouri have reinforced our decision to continue to grow in Missouri.

Sincerely,


John J. Duke
President

1994-04

MONETT DOWNTOWN BETTERMENT GROUP, INC.

218 5th Street
P. O. Box 54
Monett, MO 65708
Phone: 417-229-6677
Fax: 417-229-6637
E-Mail: monett@verizon.com

October 7, 2000

Lyle S. Rosburg, CPA
Controller
Missouri Development Finance Board
P. O. Box 567
Jefferson City, MO 65102

Re: Monett Downtown Revitalization Project

Dear Mr. Rosburg:

The Missouri Development Finance Board's Infrastructure Finance Tax Credit Program was the final piece of the puzzle that made Monett's downtown project come together. Property owner group action in the form of a Neighborhood Improvement District and business and community investment in the Neighborhood Assistance Program and Infrastructure Tax Credit Program were the impetus necessary to support the city's major investment in revitalizing the downtown.

Without the availability of tax credits, it is doubtful that we could have brought all the parties to the table to invest close to \$1.5-million in the four-block area of our central business district.

Monett has enjoyed outstanding growth and accomplishment through the years. The Revitalization Project is one of the most significant in our history.

Thank you for your vote of confidence in our project and for being one of the most user-friendly entities with which to work.

Sincerely,


Ken Caviness, CPA
Treasurer



MAYFLOWER
TRANSIT

"When we were considering our options in relocating Mayflower Transit's main offices (and 500 jobs) from Indiana to the St. Louis area, we contacted the Missouri Development Finance Board. The response was immediate and efficient, and the Board from the outset showed its active interest in and understanding of the economics of bringing 500 jobs from Indianapolis to this region. The MDFB's cooperation and support all along the way were highly instrumental in making the move possible. Mayflower's new world headquarters building in Fenton, Missouri, is testimony to the fine work being done by this state agency."

— Robert J. Baer, President and Chief Operating Officer, Unigroup, Inc.
(parent company of Mayflower Transit)

Letters of Appreciation

Missouri
Development
Finance
Board



Letters of Appreciation

Missouri Development Finance Board

On the Export Working Capital Program...
“SBA’s Export Working Capital Program (EWCP) made it possible for us to accept the purchase order and perform. The EWCP enabled a company of our size—currently, two employees—to perform on an international order of great size. The Missouri Development Finance Board’s Export Program was a great benefit in packaging the loan request. With the assistance of First Community Bank of Johnson County, the loan was made and we were able to meet production.”

— James See, President, Concept Tool, Warsaw



"The work being done by the MDFB was THE critical piece in the effort to revitalize Starlight Theatre, the nation's second largest theatre of its kind and Kansas City's oldest and largest performing arts organization. ONLY because of the MDFB were we able to complete the most significant capital improvement project in our 50 year history...a new \$10 million state of the art multi-use main stage building that has enabled us to not only offer the newest hits from Broadway and the concert industry, but also to attract visitors from throughout the region due to the enhanced programming. The MDFB effectively utilizes incredibly important economic development tools in a way that is enhancing the quality of life throughout Kansas City and the State of Missouri. Congratulations on your outstanding work."

— Robert M. Rohlf, Executive Vice President/Producer, Starlight Theatre



Letters of Appreciation

Missouri Development Finance Board



Fellowship of Christian Athletes

October 7, 2000

The Missouri Development Finance Board
301 West High Street, Room 480
P.O. Box 367
Jefferson City, Missouri 65102

Dear Board Members,

As you know, the Fellowship of Christian Athletes, the largest youth organization of its kind in the world, is celebrating at a special groundbreaking ceremony on October 23, 2000. The ceremony culminates a two-year campaign to raise \$8.3 million, which will effectively enable us to complete our three-phase capital campaign: 1) acquire additional property adjacent to our land which overlooks the Truman Sports Complex; 2) renovate our current structure, which is now 20 years old; and 3) double the size of our World Headquarters building with an additional 25,000 square feet. The new structure will provide additional office space, a special visitors center, a retail sports shop and a sizable training room, plus many other special features. As you enter the city heading west, our large building will represent amateur sports on the right while professional sports will be represented on the left with the Chiefs' and the Royals' stadiums.

The Missouri Development Finance Board truly deserves much of the credit for this wonderful success story. You stepped up and provided us with a large amount of Missouri tax credits, which we were successful in using to leverage some significant gifts to our organization. This included many first-time gifts from foundations, corporations and individuals. Needless to say, without your wonderful help and assistance, our campaign would not have been successful.

The net result is that countless numbers of lives of our youth, not only in our city and state but throughout America and the world will be positively affected because of you. Thank you for partnering with us. We look forward to your visit, not only at the groundbreaking ceremony but when we dedicate the new addition to our building. God Bless you in all that you do.

Sincerely,
A handwritten signature in black ink, appearing to read "John H. Shore".
John H. Shore
Victory Builders Campaign Manager

8701 Leedy Road, Kansas City, Missouri 64129-1680
816-821-0909 • Fax: 816-921-8755 • Website: <http://www.fca.org>

"The Missouri Development Finance Board is very responsive to small business. They have promoted the state's involvement in international finance in a very timely and professional manner."

— John Blum,
U.S. Small Business
Administration (SBA),
U.S. Export Assistance
Center, St. Louis

Letters of Appreciation

Missouri Development Finance Board

"MDFB played a critical role in the recent surge of development activity in the Grand Center area. Grand Center utilized the board's tax credit for contribution program. MDFB's tax credits successfully catalyzed development in the area in coordination with activities by the City and Grand Center; MDFB carefully structured its tax credits in a multi-year plan that facilitated the development. As a result, MDFB's investment has spurred revitalization of an entire area and has also helped leverage further economic activity in the surrounding neighborhoods. The Grand Center area's economic development was leveraged by and is directly attributable to the investment by MDFB."

— Linda M. Martinez, Bryan Cave LLP, St. Louis



October 6, 2009

Mr. Thomas Ruckers, Chairman
Missouri Development Finance Board
301 West High Street, Room 609
P.O. Box 367
Jefferson City, Missouri 65102

Dear Mr. Ruckers,

On behalf of the Economic Development Corporation of Kansas City, I would like to take this opportunity to formally recognize the significant contribution the Board has made as a member of Kansas City area redevelopment projects. It has been my pleasure to work with the Board and outstanding staff and counsel over the past five years. MDFB's creativity and tenacity taking the lead pivotal in a series of area projects including: Midtown Marketplace, Uptown Theatre, Liberty Memorial, Union Station, Straight Theater, and potentially the Baltimore Packing Garage.

I would specifically like to identify two individuals whose assistance has been invaluable. MDFB's Executive Director, Mr. Bob Mizell and General Counsel Mr. David Queen have been essential in assisting the TIF Commission and the City of Kansas City, in all of the above-mentioned projects. Their expertise and professionalism have made working with the MDFB a true pleasure.

Thank you again for MDFB's assistance. We look forward to working with you further.

Sincerely,

John Crawford
President, Planning and Construction



301 WEST 11TH STREET
KANSAS CITY, MISSOURI 64105-3034
(816) 425-1300

October 16, 2009

Mr. Lyle H. Rosburg, CPA
Controller
Missouri Development Finance Board
P.O. Box 567
Jefferson City, MO 65102

Dear Mr. Rosburg:

I appreciate the opportunity to provide a testimonial from the Harry S. Truman Library Institute for the Missouri Development Finance Board annual report.

The Harry S. Truman Library and Museum in Independence, Missouri is undergoing a major renovation and reactivation of its permanent exhibits and educational programs due in large part to the innovative financing option made available by the Missouri Development Finance Board. With the assistance of MDFB's Tax Credit for Contribution Program, the Harry S. Truman Library Institute successfully completed its \$22.3 million Creating a Classroom for Democracy Campaign ahead of schedule. Our donors were excited by our vision to create a new Truman Library that would inspire people of all ages to become better citizens. The desire to support that vision combined with the appeal of tax credits highly motivated our donors to make significant gifts. Harry S. Truman Library became a top-tier cultural asset for our state.

Thank you for the work you do!

Sincerely,

Thomas A. McDonnell

Thomas A. McDonnell
Vice Chair, Harry S. Truman Library Institute



MISSOURI DEVELOPMENT FINANCE BOARD

Harry S Truman Building

301 West High Street, Room 680

P.O. Box 567

Jefferson City, Missouri 65102

phone (573) 751-8479

fax (573) 526-4418

website www.mdfb.org

e-mail mdfb@mail.state.mo.us